

A photograph of a man sitting on a hospital bed, holding a baby. The image is overlaid with a blue tint and a large, thin blue circle. The text is in white and blue.

# The European pharmaceutical system: strengths and weaknesses

## Specificities of rare diseases

XIII Foresight training course

Gianni Benzi Foundation - 23/10/2020

EURORDIS  
23/10/2020

## Two ways to look at the Orphan Drug Regulation

### A great success

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2219 designations, 188 authorised OMPs, 560 in R&D, 1,606 clinical trials...

Breakthrough innovations in some rare diseases

20 years ago, who would have imagine women with cystic fibrosis could give birth to a new-born?

### A limited success

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After 20 years, only 1%-2% of rare diseases have an OMP

Benefiting to 5 to 10% of rare disease patients

Benefit not always important

EC report on OMP regulation: *Of the 131 OMPs authorised since 2000, the Orphan Regulation is estimated to be responsible for at least 8-24 new ones*

### Abuses / wrong perceptions

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Thalidomide: from an EU production (4 producers) to an US MAH with price X4 to X7

Mexiletine price X50 with Orphan indication compared to hospital compounding

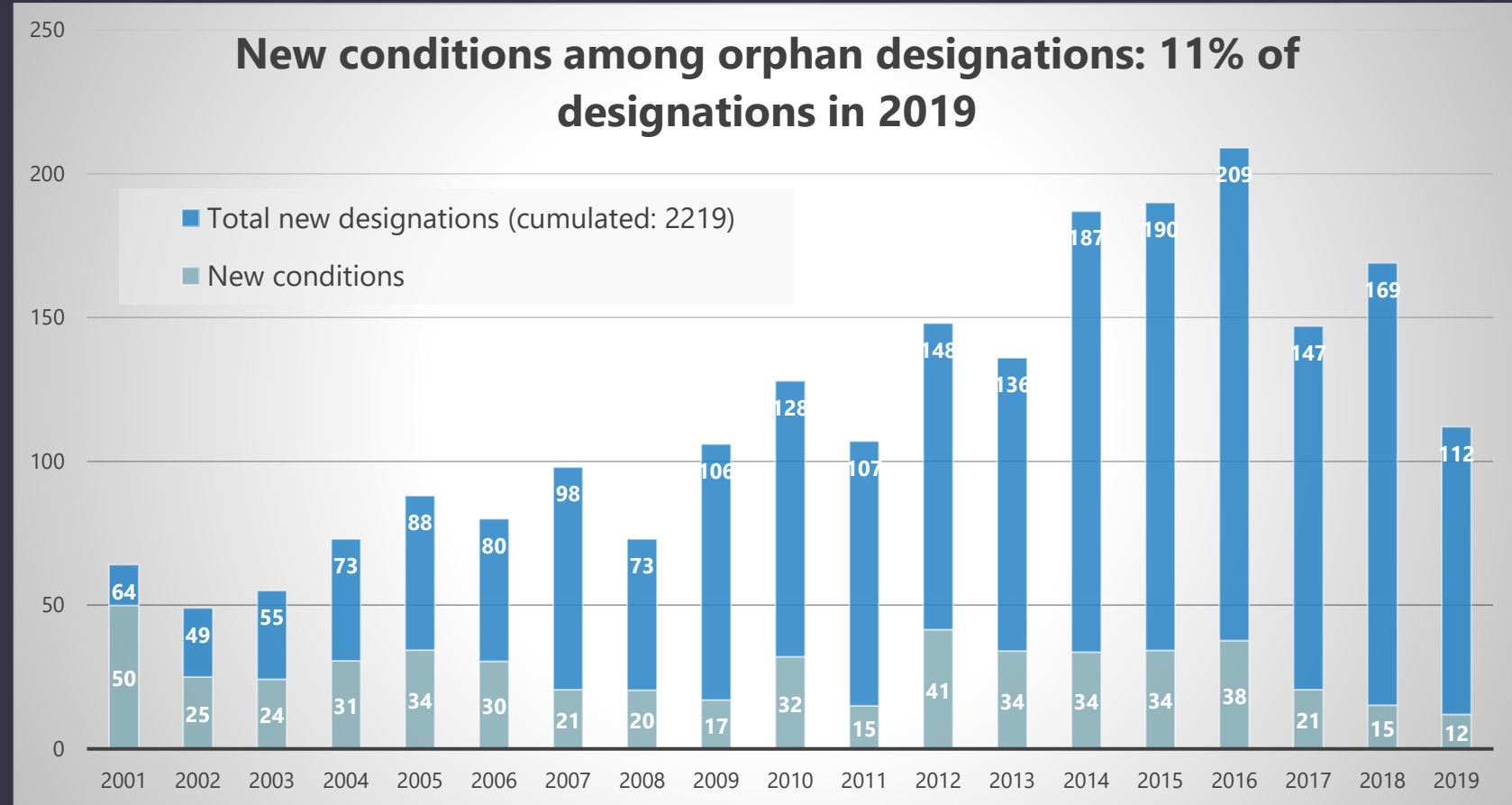
Imatinib cumulating orphan drug designations, then blockbuster

Same for lenalidomide (12 bio \$)...

Etc.

Always the  
same  
indications?

Too few new  
conditions?  
And only 8-10%  
make it to the  
market.  
How can we  
change this?



Adapted from [https://www.ema.europa.eu/en/documents/other/orphan-medicines-figures-2000-2019\\_en.pdf](https://www.ema.europa.eu/en/documents/other/orphan-medicines-figures-2000-2019_en.pdf)

## Context

At the same time the orphan drug regulation was adopted



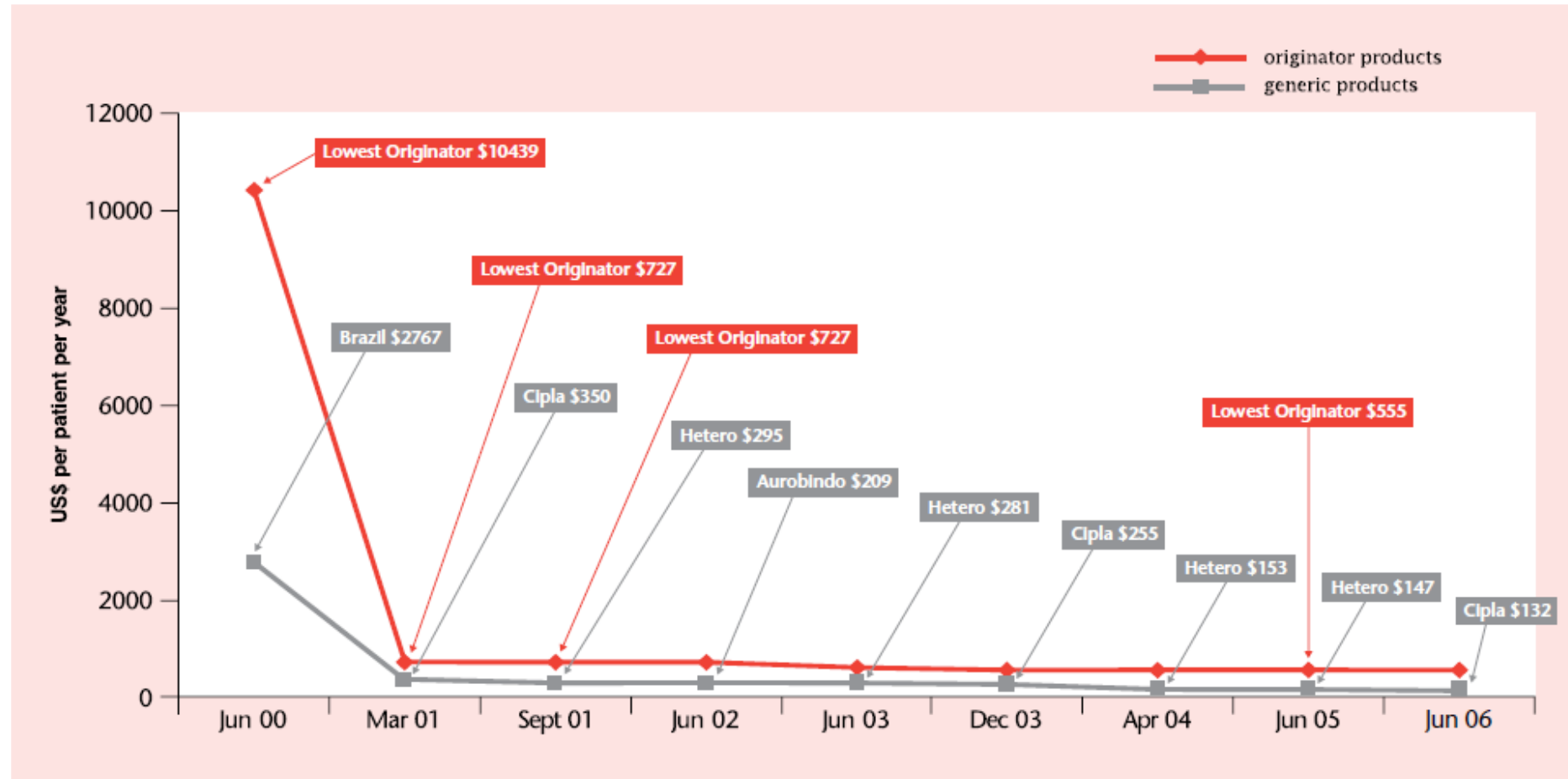
# International patient movements acting against industry monopolies

- Advocated for WTO TRIPs agreements / Doha Declaration
- Considered 10-year market exclusivity as a gift to industry and an obstacle to access to care in many countries - OMP regulation as an abnormality
  - Some initial “tolerance”, until payers started to complain
- Now their stock in trade as the orphan drug market is growing

# How to bring down prices?

## GRAPH 3: GENERIC COMPETITION AS A CATALYST FOR PRICE REDUCTIONS.

The fall in the price of first-line combination of stavudine (d4T), lamivudine (3TC), and nevirapine (NVP), since 2000.



2019  
Dolutegravir  
triple  
combination  
therapy at  
US 40\$ / year

# Generic competition and orphan drugs??



After 10-year market exclusivity (44 products)

Do we have generics for all them? (*preliminary results*)

*Generic compensate low prices by large sales volumes. Relevant for RD?*

**57%** have at least 1 generic form authorised in member states (or active substance available different MAH but administratively not a generic)  
**(25/44)**

**But not for 19**

- Price of generic can be 50% lower
- The 19: an estimated € 1,679 mio sales in EU
- **Savings** could be **839 mio €**

**Why not?**

Expired recently	<b>5</b>	26%
Biologicals	<b>9</b>	47%
Risk management plan	<b>1</b>	5%
Unknown/other	<b>4</b>	21%
	<b>19</b>	





## Do we need to amend the Orphan Drug Regulation?

Limit it to extremely rare diseases?

Shortening exclusivity period to 5 years?

Revising other incentives? National taxes...

OECD: to better target drugs whose development would not occur without such incentives: ok, but how? Which actionable elements?

**Investments over 10-17 years: restricting incentives could have major drawbacks**

— EU Pharma Strategy

Is OECD  
right?

**Did all rare diseases benefit from the incentives?**  
**Did incentives increase inequalities among RD?**

yes  
yes

Department of Economics, Uni. Verona  
(*Pertile et al .in press*)

Inequality within rare diseases has  
increased:

The gap between the number of  
designations for a rare disease belonging  
to the highest and the lowest class of  
prevalence is much larger after 2008  
than it was in 1983

This gap widened after 2000 (EU OMP  
Regulation).

The large weight of market exclusivity, when  
compared with the US legislation, combined with  
the large size of the EU market, may have  
contributed



Is OECD  
right?

## **Did all rare diseases benefit from the incentives?**

### **Did incentives increase inequalities among RD?**

Setti Raïs Ali & Sandy Tubeuf

UCL Louvain, Social Justice Research - May 2019

Distribution of R&D investments across  
RD measured by:

- number of research projects
  - academic publications
    - clinical trials
  - orphan designations
  - orphan authorisations

The most deprived category over all  
R&D investments is when average age at  
first symptoms is during infancy and  
childhood (75% of all RD)

Then uncertainty about the disease  
evolution (no natural history data)

The third is the group of diseases with an  
immediate danger of death

# Changing incentives?

**OECD: to better target drugs whose development would not occur without incentives**

Innovation often by small biotech

Financial value of the product depends on potential revenues, potential revenues include revenues generated during 10-year market exclusivity

Maybe not to reduce incentives, rather to increase those stimulating research



## Incentives



10-year market exclusivity

7-year market exclusivity

Regulatory fee reduction

Regulatory fee reduction

Interesting for "marketers" more than for "developers"

Free protocol assistance

Free protocol assistance

> € 620 million FP7 research on RD/OMPs

Research grants earmarked for rare diseases

50% tax credit for clinical trials

Encourage R&D even for lower prevalence diseases

MS: Limited tax credits for R&D only in Ger, Ire, Ita, Mlt, NLD, Slv, Spa

An EU fund

**For clinical research and development**

**For purchasing EU supplies of critical medicines (health threats, orphan medicines)**

**DECISION No 1082/2013/EU OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL  
of 22 October 2013**

**on serious cross-border threats to health and repealing Decision No 2119/98/EC**

*Article 5*

**Joint procurement of medical countermeasures**

1. The institutions of the Union and any Member States which so desire may engage in a joint procurement procedure conducted pursuant to the third subparagraph of Article 104(1) of Regulation (EU, Euratom) No 966/2012 of the European Parliament and of the Council of 25 October 2012 on the financial rules applicable to the general budget of the Union <sup>(1)</sup> and pursuant to Article 133 of Commission Delegated Regulation (EU) No 1268/2012 of 29 October 2012 on the rules of application of Regulation (EU, Euratom) No 966/2012 of the European Parliament and of the Council on the financial rules applicable to the general budget of the Union <sup>(2)</sup>, with a view to the advance purchase of medical countermeasures for serious cross-border threats to health.

Attempt to use this Decision for an EU joint  
procurement of Sovaldi® in 2014  
Italy started to negotiate on behalf of the EU  
Two MS did so in parallel  
EU negotiation stopped

# Shortages

Do we need to relocate  
production of medicines in  
the EU?

## **EURORDIS' analysis of 163 products**

With past or current  
orphan designation

Focus on active  
substance

**For a majority of  
OMPs**, the active  
substance is  
**manufactured in the  
EU**

**"Critical",  
"essential", or  
"major therapeutic  
interest" medicines:**  
manufacturing in the  
EU means active  
substance and all raw  
materials

**= the return of the  
chemical industry**

Only if financial  
compensation for  
building sites, paying  
higher salaries, and  
respecting  
environmental  
standards

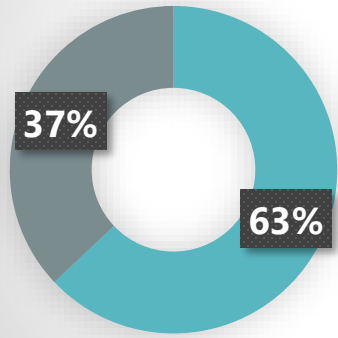
**German study on  
cephalosporin**

Hypothesis:  
manufacturing of 500t  
per year in Germany

Additional cost of  
**€ 80 mio** for EU  
needs

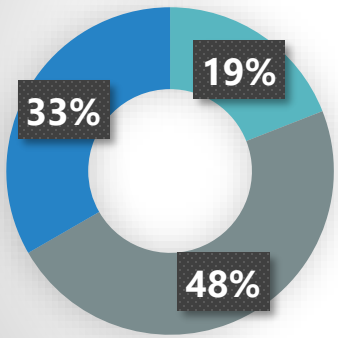
# Products with site in the EU or not

(work in progress)

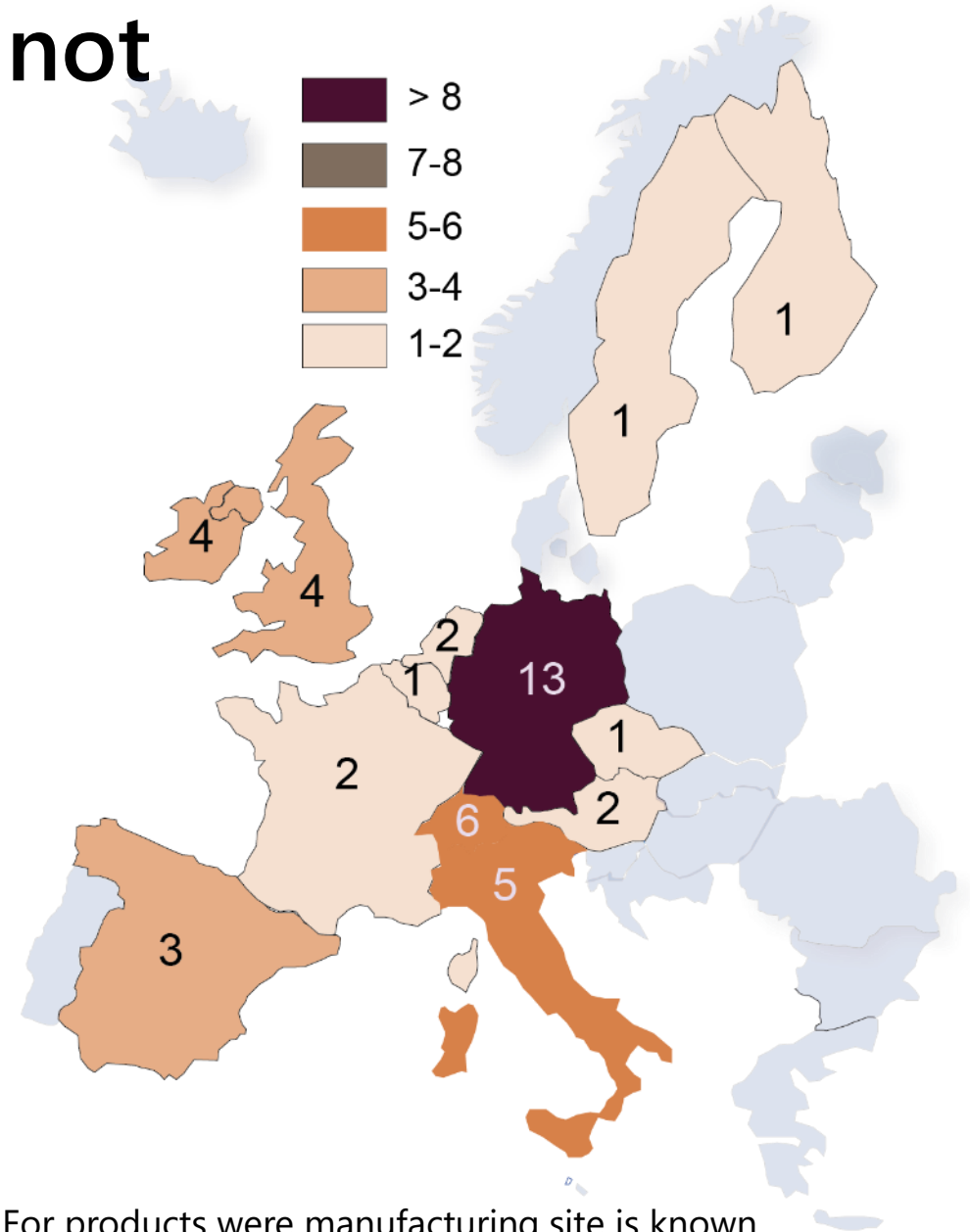


- inside  
EU/EEA/Switzerland/  
United Kingdom
- outside  
EU/EEA/Switzerland/  
United Kingdom

## Two sites: 22 products



- all sites outside EU/EEA/Switzerland/United Kingdom
- 1 site inside EU/EEA/Switzerland/United Kingdom
- 2 sites inside EU/EEA/Switzerland/United Kingdom



For products where manufacturing site is known

### A new criteria for procurement?

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The ability to secure supply of medicines should become a procurement / tendering criteria as important as the price

### Non-profit as manufacturer/vendors?

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Non-profit sector that could produce medicines when Marketing Authorisation holder no longer interested – too low price

Network of hospital pharmacies (Sweden, Netherlands)

RescEU

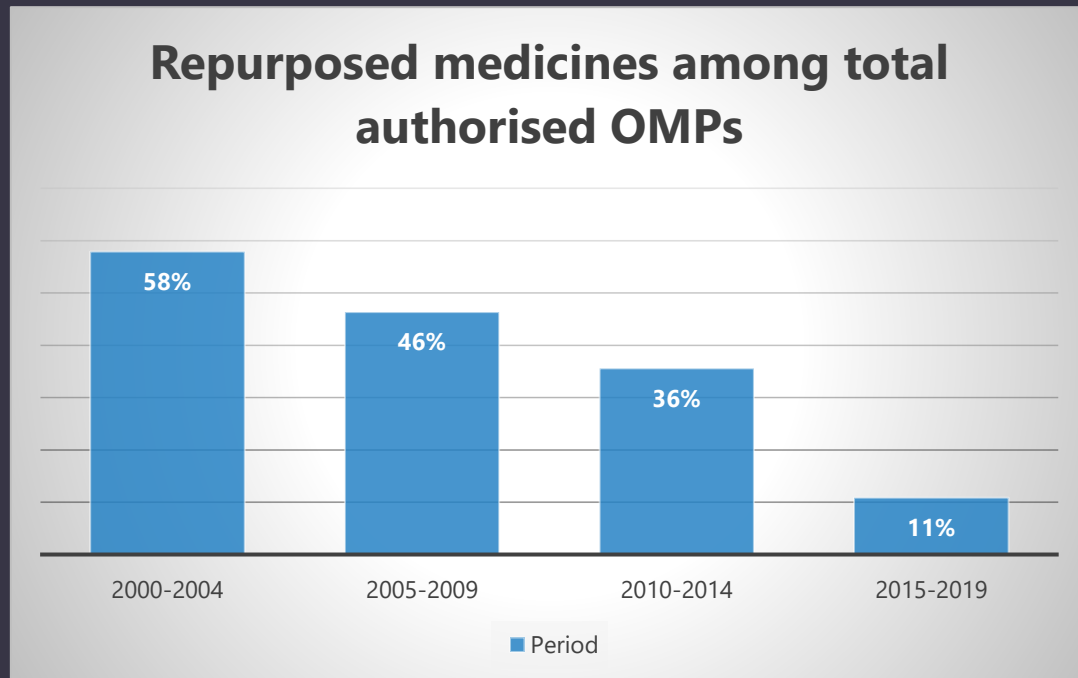
### EU management of shortages

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EMA to be given the resources and power to regulate medicine supplies depending on the needs of each MS

# Repurposing medicines

Treasures hidden with old drugs uncovered: mechanism needed for academic research to translate into proper R&D



F. Houyez - Information and Access Director | EURORDIS

**More than creating incentives or adjusting patent rights: to create separate markets for separate indications of same drug**

## Separate markets:

- One for old uses, open to competition by all
- One for new use which, for a period, is exclusive to developer of that new use
- Requires transparency and linkage throughout the prescription / dispensation chain

**Need for mandatory prescription by indication** (as in Belgium for some, Denmark)

**STAMP** soon to announce initiative in favour of drug repurposing, with regulatory incentives (SA) but not financial ones



# NEED TO HARMONISE COMPASSIONATE USE PROGRAMMES

NUMBER OF PROGRAMMES – ALL DISEASES

• 8

(AMHV [here](#))

Germany



• 3

(EAMS [here](#))

United Kingdom



• 5

(see [here](#))

Netherlands



• 27

(ATU [here](#))

France



LAST CHECK: 9 FEBRUARY 2020  
(COHORT)

# Obligation to market a medicine in all MS?

MAHs target their commercial territories. Other MS neglected. Single market for pharmaceuticals: does not exist

## Objections

- 1/ Not possible for e.g. advanced therapies
- 2/ **Rather**, think in terms of “made available to centres belonging to an ERN” – and organise effective cross-border care

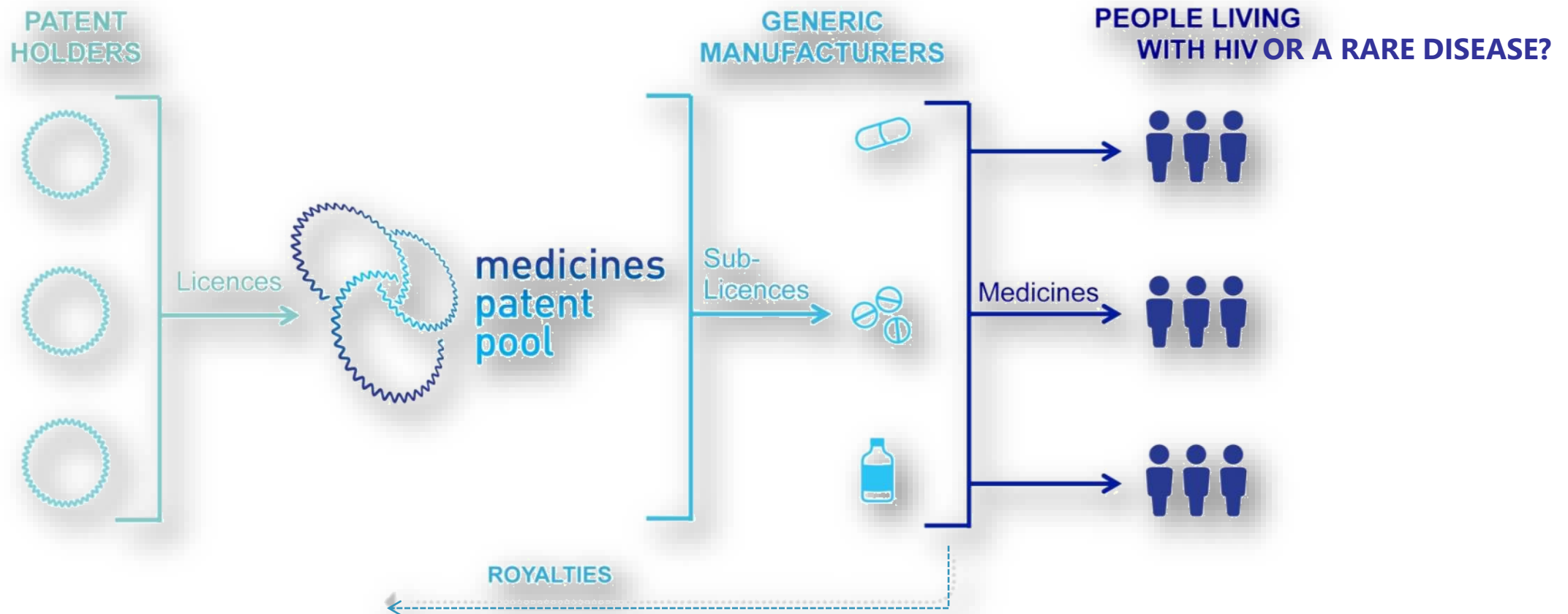
## Recent case

- Patient in Sweden, request Strimvelis® (gene therapy – primary immune deficiency)
- Strimvelis® can only be prepared and administered in Italy
- Request rejected: cost of treatment paid to an Italian centre, not a to Swedish one
- Appeal – finally agreed

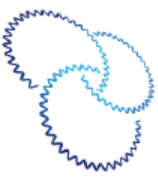
## Medicine placed in several MS, not all.

If patients' rights to cross-border care would exist, medicines could travel, like other goods (or the patient)

# Patent pool / voluntary licensing

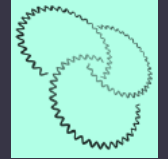
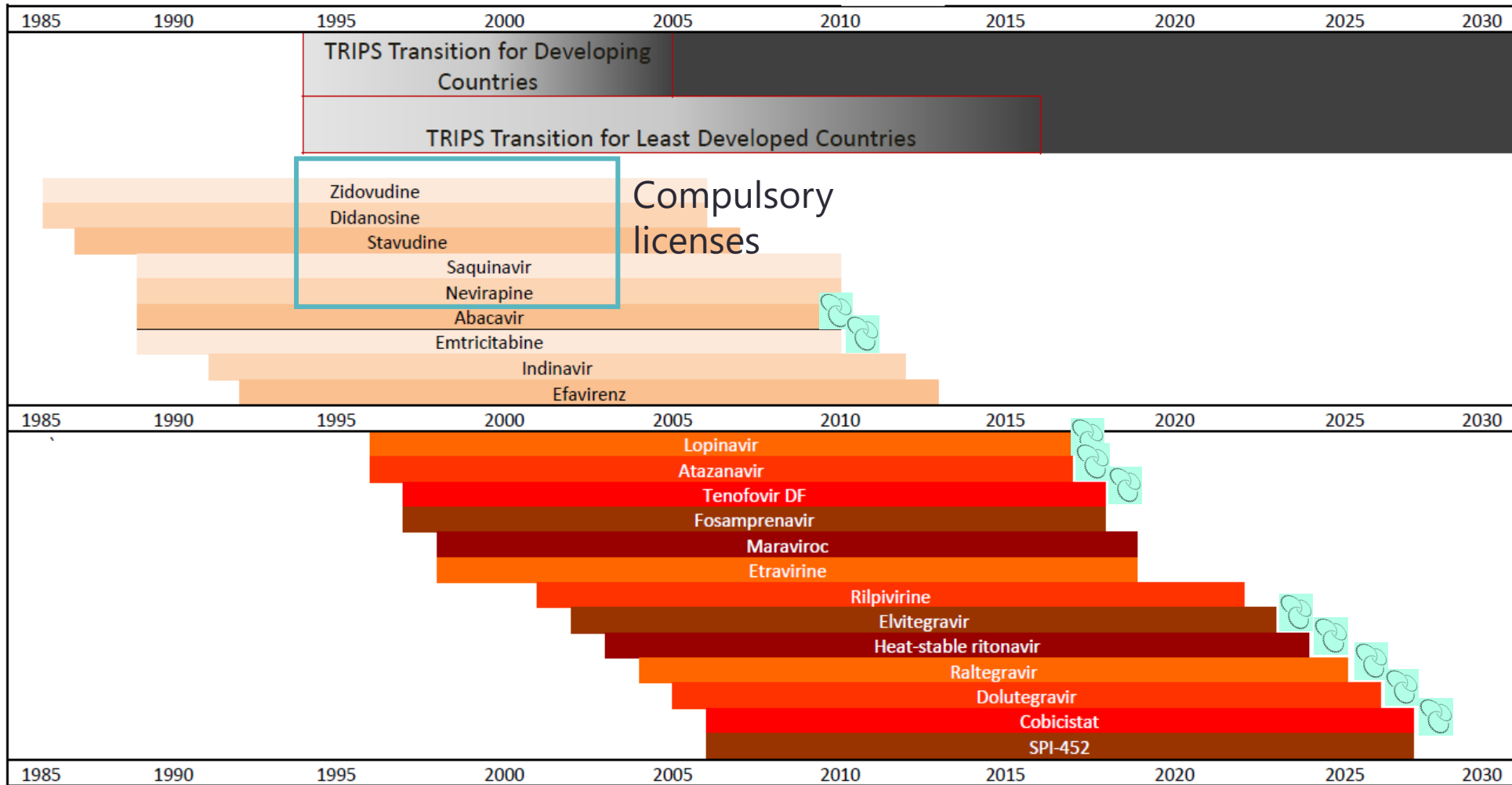


<http://www.medicinespatentpool.org/about/>



# Changing ARV Patent Landscape

2011



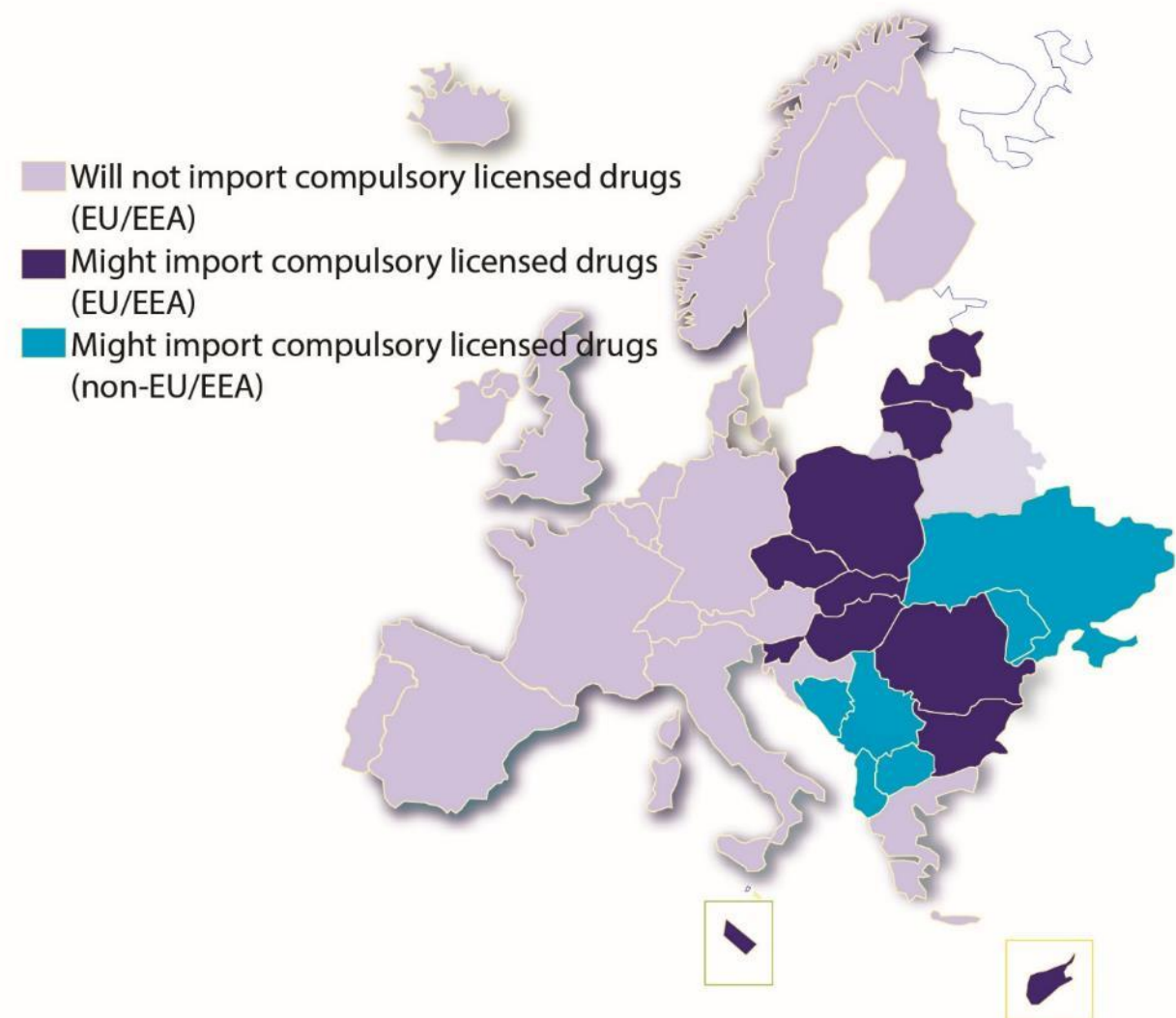
Voluntary license  
to Medicines  
Patent Pool

# EU Regulation on Compulsory Licensing

Not all WTO Members will use  
the system as importing  
members

**Commercial territories of originator  
companies preserved - no parallel  
trade for those products**

REGULATION (EC) No 816/2006 OF THE EUROPEAN PARLIAMENT  
AND OF THE COUNCIL of 17 May 2006 on compulsory licensing of  
patents relating to the manufacture of pharmaceutical products for  
export to countries with public health problems



## Maybe the keyword is **COOPERATION**

### Building on Ebola response 2013-2016

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African CDC, Coalition for Epidemic Preparedness Innovations (CEPI), European Medical Corps (EMC), World Bank, Gates Foundation, Foundation Merieux, WHO...

invested a total of \$2,5 billion –  
with industry R&D

### As the classical R&D model was not fit

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Classical model:

**Competition first** (to reach the  
market)  
and **then Monopoly** (IP rights,  
regulatory protection)

### Proposing a new one (for different health needs)

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**Cooperation first** (e.g. to  
develop medicines for unmet  
needs / health threats)

And **Then competition** (call for  
tender to industry to produce  
high quality / reasonable price  
product)

(see Achal Prabhala - Advancing  
innovation and access to medicines) 21

# Negotiating price considering:

1

The product added value (efficacy, safety, quality, relative efficacy, effect size)

Adopt the HTA Regulation proposal!

2

The revenues the MAH is expecting from the new product (the MAH economy lato sensu)

Reasonable pricing – DCF method – Nuijten 2018

3

The respective contribution of public and private investment in R&D

Not to pay twice  
But how?

4

The healthcare system financial constraints (Budget Impact) and organisation (who pays, who gets the benefit)

Pay for performance, instalments...

5

The patent duration (timing of generic competition)

Issue of biosimilars, advanced therapies



# AUSTRALIA'S "NETFLIX" MODEL HEPATITIS C

**Also used in Denmark in 2018 between Amgros and Vertex for Orkambi® to treat cystic fibrosis**

- 2014:
  - ~230,000 people with Hepatitis C
  - Hep C drugs: AU\$ 71,400 (\$54,000) per patient
  - Rationing to most severely ill
- 2015:
  - Lump-sum "prize" of ~AU\$ 1 billion (\$766m) over 5 years
  - Unlimited medicines supply → universal access offered
  - Initial government estimate: 61,500 patients
  - Effective per-patient price: AU\$ 16,260 (\$12,460)
- Our estimate 2016-21: 104,000 patients
  - 87% drop in per-patient price: AU\$ 9600 (\$ 7352)
- Savings: AU\$ 6.4 billion or 93,000 patients
- Australia world leader in HCV treatment and control



Source: Moon S and Erickson E. (2019) Universal access through lump-sum remuneration – Australia's approach to Hepatitis C. N Engl J Med 2019; 380:607-610. DOI: 10.1056/NEJMp1813728





# If you think the success of the OMP regulation is only relative

Remember where we stood **20 years ago**

Not asking for a special case for rare diseases, but in the **fight against inequity by disease**, to correct decades of not investing in rare diseases

The **importance of sustaining investments** and research, not sending negative signals

*The will **to persevere** is often the difference between failure and success – David Sarnoff*



# Thank you for your attention.

François Houyez

Director of Treatment Information and Access

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*High Price Medicines and Health Budgets: The Role Patients' and Consumers' Organisations Can Play.*

François Houyez . European Journal of Health Law. 18 May 2020,  
Volume 27: Issue 3 309–323. DOI:

<https://doi.org/10.1163/15718093-BJA10008>